

## Innovative Lawyers Europe

### Legal services

# Forward-looking legal practitioners

When it comes to innovation, an outside perspective can help

MARY ORMEROD

Some of the lawyers profiled here for their expertise as legal practitioners arrived in their current roles from an unusual direction; some have experienced being the only woman or person of colour in the room.

All are recognised for having helped

clients by thinking about the future as well as the challenges of the present. The result has often been new niches created in unexplored practice areas.

Diala Minott, winner of an Innovative Lawyers award, says her upbringing taught her the power of education and giving people opportunities. She

tries to apply that lesson in her career today, developing a team that helps clients, whether in using technology to transform their businesses, or in initiatives such as funds that support women in business.

*Profiles compiled by RSGi researchers and FT editors. 'Winner' indicates the organisation won an FT Innovative Lawyers Europe 2021 award*



### **Frances Murphy,** *partner, Morgan Lewis*

Frances Murphy has led on significant EU competition law cases including the interchange fee litigation case against Visa, which last year ended in a victory for supermarket group J Sainsbury in the UK Supreme Court.

Murphy has a record of setting the terms of engagement for competition law in the UK. She was behind the first challenge to the use of interim measures directions by the Competition and Markets Authority on behalf of London Metal Exchange; she also challenged the CMA on the use of undisclosed evidence against pharma company Concordia.

As managing partner of the London office, she led the firm as it adapted to working from home during Covid.