

#### LIFE CYCLE OF A TRADE

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#### Life Cycle of a Trade







## **Types of Traded Investments**







### **Pre-Trade Processes**

#### **Broker Selection**

- Due diligence
- Broker vote
- Affiliated brokers (agency, agency cross and principal trades)

# Soft dollar arrangements

- Reasonability determinations
- Agreements with brokers and providers







#### Trade Life Cycle







### **Building the Order**



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### Trade Life Cycle







### **Post-trade Processes**

#### Trading surveillance

- Insider trading
- Manipulation & window dressing
- Cross trades & use of affiliated brokers (and capacity)

# Monitoring best execution

• Monitoring broker performance



Monitoring soft dollar arrangements

- Commission levels
- Mixed use allocations







## **Trade Errors**







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#### Hot

- Too much SEC focus on equity trades, need more scrutiny fixed income trading
- HFT being considered as nonimpactful to markets
- Filing miscues
- Effects of gaming
- Challenging process to upgrade/ change best of breed OMS/EMSs
- Efficient Use of Pre-, Post-, and Real-Time TCA
- Finding liquidity
- Counter party risk

#### Hotter

- Finding meaningful, account specific TCA "apples to apples"
- Information leakage via execution venues
- Short swing profits
- Best execution
- Drastic increase in non-trading responsibilities
- HFT
- CSAs/ways to reduce executing brokers
- Integrating New Trading Tools/Strategies on the Desk
- Algorithm/high-touch variation of trades
- Measuring performance
- What is the right TCA measure for the group

#### Hottest

- Affording technology needed to compete
- Sourcing natural liquidity
- Insider trading
- Hidden liquidity aggregation
- Monitoring our brokers execution logistics
- Fragmented markets
- Need for more flexible Multibenchmark TCA
- Managing/Understanding Routing/ Order-Handling Procedures
- Identifying which systems to add/ keep on desk
- Budget/Paying soft dollars and research
- Resource consumption by our PMs and Analysts

Source: TraderForum, Top issues facing buyside traders (February 12, 2010)





## **SEC Enforcement Actions**

- Best Execution
- Market Manipulation
- Principal Trading
- Soft Dollar Payments
- Trade Allocation
- Cross Trading



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