

Plan Sponsor Basics Webinar 5 of 6

Mergers, Acquisitions, and Other Corporate Transactions

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Topics To Be Covered

- Types of Transactions
- Diligence
- Acquisition Agreement Considerations
- Defined Benefit Plan/Multiemployer Plan Considerations
- Closing Actions
- Post-Closing Considerations



Types of Transactions

Types of Transactions

- Stock Deal
- Spin-Off
- Asset Deal

Which Side of the Transaction?

- Buyer
 - Public company
 - Private company
 - Private equity firm
- Seller
 - Public company
 - Private company
 - Private equity firm
- Merger of Equals



Diligence

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Diligence

- Types of Plans
 - Qualified Retirement Plans
 - Multiemployer Pension Plans
 - Health and Welfare Plans
 - Retiree Medical
 - Payroll Practices (e.g., accrued vacation)
 - Nonqualified Plans
 - Equity Compensation
 - Employment Agreements/Severance Agreements
 - Change-in-Control Arrangements

- Qualified Retirement Plans
 - Defined Contribution Plans
 - 401(k)
 - Profit Sharing
 - Money Purchase
 - ESOP
 - Defined Benefit Plans
 - Traditional
 - Cash Balance

- Plan Documents
 - Amendments
- Trust Agreement
- Summary Plan Description
 - Summary Material Modification
- Most Recent IRS Favorable Determination Letter
- Third-Party Agreements
- Actuarial Reports

- Forms 5500
- IRS/DOL Audit Letters
- Corrections under EPCRS
 - Self-Correction
 - VCP
- Collective Bargaining Agreements
- Board/Committee Resolutions Relating to Plans
- Employee Manuals/Handbooks
- Other

- Types of employees
 - Any union employees
- Locations
- Foreign employees
 - Foreign plans

- Individually Designed Plans
- Prototype
 - Standardized
 - Eligibility issue for control group
 - Nonstandardized

Acquisition Agreement Considerations

Representations and Warranties

- List of Qualified Plans
- Disclosure of Material Plan Documents
- Compliance with ERISA and the Code
- Loss of Tax Exemption
- Status of Current Favorable Determination Letter

Representations and Warranties (cont'd.)

- Late Payments
- Compliance Issues
- Prohibited Transactions/Breach of Fiduciary Duties
- No Participant Claims (other than ordinary course)
- Governmental Audits
- Improper Characterization of Contingent Workers

Representations and Warranties (cont'd.)

- Defined Benefit Plan
 - Funding deficiencies/waivers of funding requirements
 - Liability to the PBGC/payment of premiums
 - Reportable events
 - Value of assets compared to liabilities
- Multiemployer Plans
 - Required contributions
 - Withdrawal liability

Representations and Warranties (cont'd.)

- ERISA Affiliates
- Foreign Plans
- Materiality, Knowledge, and Disclosure Qualifiers
 - Notice to buyer of known liabilities
 - Allocation of all financial responsibility

Covenants

- Continuation of Plans
 - Maintenance of plans following closing
 - Termination of plans
 - Third-party agreements
- Assumption of Plans
 - Remaining employees
 - Maintenance of plans following closing
 - Multiple employer plan considerations
 - Termination of plans
 - Third-party agreements
- Freeze Plans
- Replication of Plans

Covenants (cont'd.)

- Eligibility for Buyer Plans
- Credit for Service with Seller
- Credit for Deductibles and Co-Pays
- Responsibility for COBRA
- Termination of Seller Plans
- Asset Deal-exclusion of all liabilities
- Post-Signing/Pre-Closing Covenants

Covenants (cont'd.)

- Participant Loans
 - Type of transaction
 - When due
 - Rollovers

Other Transaction Agreement Considerations

- Indemnification
- Purchase Price Adjustments
- Definitions/Exhibits

Defined Benefit Plan/ Multiemployer Plan Considerations

Defined Benefit Plan Issues

- Key Diligence Issue: Funded Status of the Plan
- Controlled Group Liability
- Responsibility for Unfunded Liabilities?
 - Buyer assumes plan and all liabilities
 - Buyer assumes only assets and liabilities for transferring employees
 - Buyer makes no commitments with respect to defined benefit plans
- Plan Funding and Termination Issues
- Transactions with Purpose to Evade Liability
- Reportable Events
- Potential Purchase Price Adjustment

Multiemployer Plan Basics

- Sponsored and Maintained by Union
- Collective Bargaining Agreement Sets Employer Contribution Obligation
- Potential Major Issues:
 - Withdrawal liability
 - Controlled group liability
 - Escalating costs due to faster funding requirements
- Sale of Asset Exception
- Potential Successor Liability

Multiemployer Plan Withdrawal Liability

- General Rules
- Sale of Asset Exception
 - Buyer's obligation to contribute substantially the same as Seller
 - Buyer must post a bond equal to Seller's contribution
 - Buyer picks up five-year contribution history of Seller
 - Seller must agree to be secondarily liable if Buyer withdrawals
- Successor Liability

Multiemployer Plan Due Diligence Considerations

- Collective Bargaining Agreements
- Contribution History
- Withdrawal Liability Estimates
- Actuarial and Financial Reports
- Correspondence from Multiemployer Fund

Multiemployer Plan Purchase Agreement Considerations

- Representations and Warranties
- Post-Closing Covenants
- Purchase Price Adjustments



Closing Actions

Closing Actions

- Board/Committee Resolutions
- Notification to Participants/Beneficiaries
- Third-Party Administrators
- Payroll Considerations

Post-Closing Considerations

Post-Closing Considerations

- Seller Considerations
 - Transition Services
 - Continued Benefit Plan Participation
 - Transfer of Seller Plans
 - Transfer of Seller Plan Assets
 - Partial Termination of Seller Plans
 - Full Vesting
 - Determination Letter Filing

- Buyer Considerations
 - Employee Communication
 - Enrollment in Buyer Plans
 - Satisfy "Comparability" Standard
 - Substantially similar in the aggregate
 - Substantially similar to similarly situated EEs

• Buyer Considerations (cont'd.)

- Plan Amendments
 - Participation
 - Service Credit
 - Loan Rollover
 - Merge Plans
 - Freeze Plans
 - Terminate Plans
- Service Provider Agreements

• Other Legal Considerations

- Determination Letter Filing
 - IRS Form 5310
 - IRS Form 5500
- Compliance Issues
 - Whether to correct
 - EPCRS
 - VCP

• Other Legal Considerations (cont'd.)

- Notice Obligations
 - General Employee Notice
 - Safe Harbor
 - PBGC
 - Termination (Notice to Interested Parties)
- Anticutback Rules
- Nondiscrimination Issues
- Audit Risk

Next Webinar

- Please join us for the final installment in our Plan Sponsor Basics series...
 - "Fiduciary Issues for Retirement Plan Sponsors"
 - October 15, 2013 at 12:00 pm ET



Questions?

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