

# LABOUR & EMPLOYMENT 2023

Contributing editors

<u>Matthew Howse</u>, <u>K Lesli Ligorner</u>, <u>Walter Ahrens</u>, <u>Michael D Schlemmer</u> and Sabine Smith-Vidal



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**START READING** 

# **France**

# **Sabine Smith-Vidal** and **Charles Dauthier**

Morgan, Lewis & Bockius LLP

RETURN TO CONTENTS

# **Summary**

LEGISLATION AND AGENCIES	304
Primary and secondary legislation	304
Protected employee categories	305
Enforcement agencies	306
-	
WORKER REPRESENTATION	306
Legal basis	306
Powers of representatives	307
BACKGROUND INFORMATION ON APPLICANTS	308
Background checks	308
Medical examinations	308
Drug and alcohol testing	309
HIRING OF EMPLOYEES	309
Preference and discrimination	309
Written contracts	310
Fixed-term contracts	310
Probationary period	311
Classification as contractor or employee	312
Temporary agency staffing	312
FOREIGN WORKERS	313
Visas	313
Spouses	313
General rules	314
Resident labour market test	314
TERMS OF EMPLOYMENT	315
Working hours	315
Overtime pay – entitlement and calculation	315
Overtime pay – contractual waiver	316
Vacation and holidays	316
Sick leave and sick pay	316
Leave of absence	317
Mandatory employee benefits	317
Part-time and fixed-term employees	318
Public disclosures	318



POST-EMPLOYMENT RESTRICTIVE COVENANTS	319
Validity and enforceability	319
Post-employment payments	319
LIABILITY FOR ACTS OF EMPLOYEES	320
Extent of liability	320
TAXATION OF EMPLOYEES	320
Applicable taxes	320
EMPLOYEE-CREATED IP AND CONFIDENTIAL BUSINESS INFORMATION	321
Ownership rights	321
Trade secrets and confidential information	321
DATA PROTECTION	322
Rules and employer obligations	322
Privacy notices	322
Employee data privacy rights	324
BUSINESS TRANSFERS	324
Employee protections	324
TERMINATION OF EMPLOYMENT	325
Grounds for termination	325
Notice requirements	326
Dismissal without notice	326
Severance pay	326
Procedure	327
Employee protections	327
Mass terminations and collective dismissals	327
Class and collective actions	328
Mandatory retirement age	329
DISPUTE RESOLUTION	329
Arbitration	329
Employee waiver of rights	329
Limitation period	329
UPDATE AND TRENDS	330
Key developments and emerging trends	330

# **LEGISLATION AND AGENCIES**

# Primary and secondary legislation

# 1 What are the main statutes and regulations relating to employment?

The main statutes and regulations relating to employment are the <u>Labour Code</u>, the Social Security Code, and administrative regulations and collective bargaining agreements either at the field-of-activity level or the company level. International treaties, EU legislation, the French Constitution of 1958 and associated sources, and the Civil Code, which contain provisions that apply to employment, also apply.



# Protected employee categories

2 Is there any law prohibiting discrimination or harassment in employment? If so, what categories are regulated under the law?

The Labour Code protects employees against harassment and discrimination, both direct and indirect, at work. According to article L1132-1 of the Labour Code, in deciding to hire, sanction, dismiss, promote or reward an employee, an employer must not take into account an employee's:

- origin;
- gender;
- morals;
- sexual orientation or identity;
- age
- family situation or pregnancy;
- genetic characteristics;
- vulnerability resulting from the employee's economic situation, real or assumed;
- belonging or not belonging to an ethnic group, nation or race, real or assumed;
- political opinions;
- union or mutual activities;
- elective mandate:
- religious beliefs;
- physical appearance;
- family name;
- place of residence or bank domicile;
- state of health, loss of independence or disability;
- ability to speak a language other than French; or
- role as whistle-blower, as a person who has helped a whistle-blower or as anyone in relation to a whistle-blower.

The Labour Code punishes the perpetrators of moral and or sexual harassment with imprisonment and a fine. Also, the employer must take all necessary measures to prevent, stop and punish harassment.

'Moral harassment' can be defined as repeated verbal or physical harassment that has the purpose or effect of degrading working conditions that are likely to affect an employee's rights and dignity, impair their physical or mental health, or compromise their professional future.

Sexual harassment can be defined as repeated or unspoken sexual comments or behaviour that either violates the dignity of the employee because of its degrading or humiliating nature, or creates an intimidating, hostile or offensive situation for the employee. Sexual harassment can also be serious pressure, even if not repeated, with the real or apparent aim of obtaining an act of a sexual nature, whether such pressure is sought for the benefit of the perpetrator or the benefit of a third party. As a consequence, no employee can be subject to a direct or indirect discriminatory measure for having been, or refusing to be, subjected to sexual harassment.



Further, related to sexual harassment, the Labour Code prohibits sexist behaviour, defined as any behaviour related to the sex of a person that has the purpose or effect of violating their dignity, or creating an intimidating, hostile, degrading, humiliating or offensive environment.

Finally, the Labour Code grants protection in favour of whistle-blowers, employees who use their right to strike and fixed-term or part-time employees when compared to permanent employees in similar situations.

# **Enforcement agencies**

**3** What are the primary government agencies or other entities responsible for the enforcement of employment statutes and regulations?

The administration of French labour law is entrusted to the Ministry of Labour, which is represented by regional and departmental directors and by labour inspectors organised through regional bodies. The judicial enforcement of French labour law is the primary responsibility of the labour courts, which are competent to judge all individual disputes arising from the employment relationship. The Defender of Rights, a French independent administrative authority, may assist the labour courts in identifying and assessing cases of discrimination.

#### **WORKER REPRESENTATION**

# Legal basis

4 Is there any legislation mandating or allowing the establishment of employees' representatives in the workplace?

Before the September 2017 reform of several laws and codes, employers were required to organise elections at the company level for staff delegates when the number of employees reached 11 and for a works council when the number of employees reached 50. Subject to certain conditions, a works council must also have been elected at the establishment level and either at the group level or the European level, or both.

The reform of September 2017 stated that, by 1 January 2020, all companies must have implemented a representative body called the social and economic committee, which takes and gathers the competencies of the former works council, staff delegates, and the health and safety committee. An employer is required to organise elections at the company level for the social and economic committee with reduced competencies when the number of employees reaches 11. The social and economic committee gains full competencies when the number of employees reaches 50. Subject to certain conditions, a social and economic committee must also be elected at the establishment level and either at the group level or the European level, or both.



# **Powers of representatives**

# **5** What are their powers?

In companies where the number of employees has reached 50, the works council or social and economic committee has both economic and social functions according to article 1 2312-8 of the Labour Code

#### **Economic function**

The purpose of the works council or the social and economic committee is to ensure that the employees' interests are taken into account in the framework of the decision-making of the company in matters regarding the management and evolution of the economic and financial situation of the company, work organisation, professional training, and manufacturing technique.

It must be informed and consulted.

- each year, in the absence of a collective bargaining agreement providing otherwise, on the strategic orientation of the company, the economic and financial situation of the company, and the social policy, working conditions and employment in the company; and
- more generally, on each important project concerning the organisation, management and general activity of the company.

Employers must put in place a single economic and social database that is permanently accessible to the works council or social and economic committee members. The mandatory content of this database is very broad and covers the following:

- investments regarding employment and assets (both tangible and intangible);
- gender equality at work;
- equity and debt;
- all elements of compensation of employees and managers;
- social and cultural activities;
- payments made to investors or funds; and
- financial aid benefiting the company.

In the absence of a collective bargaining agreement providing otherwise, the economic and social database must also contain the following:

- investments regarding the environment for certain companies;
- outsourcing and recourse to subcontractors; and
- group-wide financial and commercial transfer.

Finally, the works council or social and economic committee members have the right to be present at the meetings of the board. They have an advisory voice.



#### Social function

The works council or social and economic committee ensures, controls or participates in the management of all social and cultural activities established in the company for the benefit of employees, employees' families and trainees.

The works council or social and economic committee, therefore, has responsibility over activities for the well-being of employees both internally and externally as well as the management of social welfare, pension and mutual insurance contributions. It also regulates all aspects of social services, as well as occupational health services, leisure and sports activities.

The works council or social and economic committee can adjust the benefits according to certain criteria, such as the employees' income or the age of their children.

#### **BACKGROUND INFORMATION ON APPLICANTS**

# **Background checks**

**6** Are there any restrictions or prohibitions against background checks on applicants? Does it make a difference if an employer conducts its own checks or hires a third party?

The employer may ask an applicant to provide information directly or through a third party to the extent that such information is necessary to assess the applicant's professional capacities that have a direct link with the position and the applicant's skills (article L1221-6 of the Labour Code). Except where the information is relevant in the specific context of the position, the employer may not collect private background information (eg, whether the applicant has a criminal or credit record, or a driver's licence).

#### **Medical examinations**

7 Are there any restrictions or prohibitions against requiring a medical examination as a condition of employment?

A medical examination is only mandatory as a condition of employment for an applicant that is intended to work in a particularly dangerous environment (eg, where employees are exposed to carcinogenic agents, lead or ionising radiation). This examination aims to verify that the applicant is not suffering from a disease that may affect their working environment and that they are physically capable of carrying out the job's future duties. A medical examination is also mandatory for employees returning from maternity leave, leave for occupational disease, and leave of more than 30 days for a work-related and non-professional illness or accident. For other employees, an information and prevention visit shall take place before the end of the trial period and within the three-month period following the date of hire.

Regarding medical follow-ups, the industrial doctor sees each employee at least every five years. Particular provisions exist for certain employees. Disabled workers and night workers,



for example, must see an industrial doctor at least every three years, and employees who hold high-risk positions must see an industrial doctor at least every four years with an interim visit. This period may be adapted to the employee's health conditions.

# Drug and alcohol testing

8 Are there any restrictions or prohibitions against drug and alcohol testing of applicants?

The employer is not, in principle, entitled to ask questions about an applicant's private life, which includes questions about health. Information relating to a health condition should only be given by the applicant to the medical staff during a medical examination or an information and prevention visit. The doctor may prescribe a drug or alcohol test if they think it is relevant in assessing the applicant's ability to carry out the functions of the job. The applicant must agree to the test and must be informed by the doctor of the possible consequences. The results of the tests are not communicated to the employer; the doctor only indicates if the applicant can work.

If provided for by the company's internal regulations justified by the nature of the position, and when employees have been duly informed and able to undergo a second test, an employer may be able to conduct an alcohol or drug test within the company itself.

#### **HIRING OF EMPLOYEES**

#### Preference and discrimination

**9** Are there any legal requirements to give preference in hiring to, or not to discriminate against, particular people or groups of people?

An employer cannot give preference in hiring particular people or groups of people because it may be considered discrimination, which is prohibited by law.

Law No. 2018-771 of 5 September 2018 on the freedom to choose a professional future, enacted on 5 September 2018, reformed the existing framework to promote and simplify the employment of disabled individuals. Some of the existing obligations were revised, such as the obligation for employers with at least 20 employees to employ disabled individuals at the rate of 6 per cent of the workforce, which must now be revised every five years (6 per cent is now the minimum). Some of the provisions of this law include the extension of the reporting of disabled employees to all companies and the facilitation of telework for disabled employees.

Employers may still decide to hire disabled applicants, to outsource part of their activity to specified companies that employ disabled individuals or to pay a financial contribution to a dedicated agency in lieu. Employers may also comply with this obligation by applying a certified collective bargaining agreement providing for an annual or multi-annual programme in favour of disabled employees. <u>Law No. 2015-990 of 6 August 2015</u> added three other ways in which to comply with this obligation:



- adapting the workplace to accommodate disabled undergraduate students for internship periods of at least 35 hours;
- offering a professional settling-in period of at least 35 hours; and
- offering subcontracting agreements or services contracts for independent disabled workers.

Temporary measures for hiring women or older applicants are also authorised.

Provided that an employee dismissed for economic reasons informs their previous employer that they would like to benefit from a re-hiring priority, the employer must inform and give priority to this employee for any recruitment for a position corresponding to the employee's qualifications within the 12-month period following their dismissal.

Certain collective bargaining agreements provide for an obligation to give priority to internal employees in terms of applying for new positions.

#### Written contracts

# **10** Must there be a written employment contract? If yes, what essential terms are required to be evidenced in writing?

A written employment contract is mandatory in specific cases provided by law, such as when an individual is hired as a temporary employee, or is hired on a fixed-term or part-time contract. Restrictive covenants are also required to be in writing. A written employment contract is not strictly required under French law in other cases, although it is recommended for evidentiary reasons. Moreover, <a href="Council Directive 91/533/EEC of 14 October 1991">Council Directive 91/533/EEC of 14 October 1991</a> requires employers to provide a written agreement with the essential terms of the contract, such as:

- the names of the parties;
- the place of the work;
- the job position;
- a brief characterisation or description of the job position;
- the starting date;
- the term of the employment (for fixed-term contracts);
- the duration or, if not possible, the terms and conditions of annual leave;
- the duration or, if not possible, the terms and conditions of the notice period;
- the amount and components of the compensation;
- the daily or weekly working time; and
- applicable collective bargaining agreements.

A collective bargaining agreement may also impose an obligation to provide the employee with a written employment contract or with specific information.

#### Fixed-term contracts

# 11 To what extent are fixed-term employment contracts permissible?

The normal form of employment is the indefinite-term contract. Article L1242-2 of the Labour Code provides that a fixed-term contract may only be used to hire an employee to



perform a precise and temporary task in factual circumstances, which are strictly defined in the article as follows:

- to replace an employee who is temporarily absent or whose contract is temporarily suspended;
- to temporarily replace an employee whose job is being eliminated;
- to temporarily fill a vacant job position while awaiting the arrival of a new employee (for a maximum of nine months);
- to deal with a temporary increase in business activity;
- to facilitate the hiring of certain categories of unemployed persons;
- to provide specific training to the employee; or
- to hire for seasonal work or in business sectors in which fixed-term contracts are standard practice.

Usually, the maximum duration of a fixed-term contract is 18 months, which may be extended to 24 months under specific conditions. There is no maximum duration when the fixed-term contract engages an employee to replace a temporarily absent employee.

Specific limitations or prohibitions apply to companies that have carried out a dismissal on economic grounds during the past six months, are hiring to fill a position requiring the performance of dangerous activities and are hiring to replace employees on strike. Also, the conclusion of successive fixed-term contracts with the same employee or for the same position is subject to limitations.

Subject to the existence of a specific provision in a collective bargaining agreement, fixed-term contracts may be signed with executives and engineers for a period of 18 to 36 months for the completion of a specific and defined project.

# **Probationary period**

# 12 What is the maximum probationary period permitted by law?

For indefinite-term employment contracts, the mandatory probationary periods permitted by law are:

- two months for workers and employees;
- three months for technicians and supervisors; and
- four months for executives.

Longer probationary periods are authorised when they are provided by a collective bargaining agreement entered into before 26 June 2008. Shorter probationary periods are authorised when they are provided by a collective bargaining agreement or employment contracts signed on or after 26 June 2008.

Such probationary periods may be extended once, but only if provided for in the collective bargaining agreement and the employment contract. Such an extension, which is subject to the employee's express consent, must be agreed to before the end of the initial probationary period. The duration of the probationary period, including renewal, cannot exceed:



- four months for employees and workers;
- three months for technicians and supervisors; and
- eight months for executives.

The probationary periods can be terminated after respecting a notice period of up to one month.

A fixed-term contract may provide for a probationary period that depends on the duration of the contract and may last for up to one month for contracts exceeding six months.

# Classification as contractor or employee

# 13 What are the primary factors that distinguish an independent contractor from an employee?

Among other case-specific elements, the primary factors that distinguish an independent contractor from an employee are that the contractor:

- does not carry out duties in a subordinate position to an employer;
- does not belong to the employer's organisation;
- carries out the duties with their own equipment or in premises that are different from those of the user company;
- sends invoices for specific services rendered over a specific period;
- is not economically dependent on a single client but has several clients; and
- must have completed all relevant registration and declaration formalities to act as an independent contractor.

French labour law imposes a variety of requirements and obligations on the parties in an employment relationship that do not apply to independent contractors (eg, disciplinary regulations, working time regulations and paid holidays).

# Temporary agency staffing

# 14 Is there any legislation governing temporary staffing through recruitment agencies?

Under French law, recruitment agencies must only carry out activities dedicated to providing temporary employees to their client companies. They are not allowed to conduct any other business.

When a temporary employee is made available to a client, two contracts are entered into:

- a service contract between the temporary agency and the user company; and
- a mission employment contract entered into between the employee and the temporary agency.

Although the temporary employee must comply with the working conditions that apply within the user company, their link of subordination remains with the temporary agency (ie, their employer).



The same conditions as those provided for in fixed-term employment contracts apply here.

#### **FOREIGN WORKERS**

#### Visas

Are there any numerical limitations on short-term visas? Are visas available for employees transferring from one corporate entity in one jurisdiction to a related entity in another jurisdiction?

There is no numerical limitation on short-term visas (shorter than three months) for foreign employees working for the same employer in France.

All foreign workers need a visa and a work permit to work in France unless they are nationals of one of the member states of the European Union. Foreign workers who are not nationals of these countries need authorisation to stay and work in France, including all of the following:

- a residence permit, which is valid for 10 years;
- a temporary stay visa with authorisation to work, which is valid for 12 months; and
- a temporary authorisation to work, which is valid for 12 months.

Other authorisations exist for students and scientists, among others.

Less restrictive visa rules apply to employees seconded from a foreign corporate entity to another related entity located in France to carry out a service (assigned employees). After several legislative discussions, an employer will soon be required to pay a special contribution only when it is in breach of the legislation regarding secondment.

Moreover, certain French labour legal requirements apply to the secondee during the secondment, including working time provisions, days off, paid holidays, minimum salary, overtime and rules relating to health and safety. These requirements ensure that the secondment will not deprive the seconded employee of the rights that they would have been granted under a French employment contract.

# **Spouses**

# **16** Are spouses of authorised workers entitled to work?

A temporary authorisation to stay in France for personal reasons is available to the extent that the individual meets the legal conditions set by French law. This authorisation lasts for a maximum duration of one year (automatic renewal) and allows its holder to carry out a professional activity.



#### General rules

17 What are the rules for employing foreign workers and what are the sanctions for employing a foreign worker who does not have a right to work in the jurisdiction?

The procedures to obtain a work permit depend on the place where the foreign worker lives. If the foreign worker lives in France, the employer must check the validity of their visa and authorisation to work. If the foreign worker does not live in France, the employer must prove that it has tried, with no success, to recruit a candidate in France to be entitled to recruit a foreign worker.

The labour authorities issue the authorisation to work. Except for certain categories of employees (such as assigned employees, artists or high-level executives), they take into account the employment situation in the area where the foreign worker would work, the employment conditions (notably, salary) that would apply to the foreign worker, and the technological and commercial purposes of the stay. Any refusal shall be written and shall provide the grounds for the refusal.

The usual formalities (notably, medical examinations) and labour requirements apply to foreign workers. The employer would have to pay a specific contribution to the employment of a foreign worker.

Failure to comply with the legal requirements governing the introduction of foreign workers to France may give rise to various sanctions, including criminal liabilities. Courts will impose fines and imprisonment upon the employer (up to 10 years in prison and a fine of up to €750,000 for individuals, and a fine of up to €3.75 million for legal entities) while French authorities can withhold the employee's authorisation to work or stay in France. Additional criminal or administrative sanctions are incurred, such as confiscation of all or part of the employer's assets, exclusion from public procurement and dissolution.

#### Resident labour market test

# 18 Is a labour market test required as a precursor to a short or long-term visa?

A labour market test may be required depending on the particular situation of the foreign worker and the local employment environment. Except for certain categories of employees, the employment environment of the geographical area where they will work is taken into consideration by the relevant administrative authority when deciding whether to grant the authorisation to work in France.

Also, when the foreign worker does not live in France, the employer must advertise the position with the unemployment agency or with agencies that are used by the public employment service. The employer will be entitled to recruit a foreign worker only if it is unable to staff the position with someone who is already authorised to work in France.



#### **TERMS OF EMPLOYMENT**

# **Working hours**

**19** Are there any restrictions or limitations on working hours and may an employee opt out of such restrictions or limitations?

The typical working week is 35 hours, as set forth by articles L1 to L8331-1 of the Labour Code, unless otherwise specified by a collective bargaining agreement (although a more flexible organisation of working time may apply to executives). The number of overtime hours that an employee may work during a calendar year is limited by a collective bargaining agreement, a company-level agreement or law (a legal threshold of 220 hours per year and employee). Beyond these limits, the employee must be given a compensated rest period in addition to the overtime payment.

An employee may not work more than 10 hours per day according to article L3121-18 of the Labour Code) The average number of hours that an employee may work per week over any period longer than 12 consecutive weeks may normally not exceed 44 hours, nor may the number of hours the employee works during any given week exceed 48 hours, according to articles L3121-20 to L3121-22 of the Labour Code. The employee cannot opt out of these restrictions.

Each failure by the employer to abide by the applicable rules and regulations relating to working or overtime hours is sanctioned with a maximum fine of €750 for individuals and €3,750 for legal entities. The fine is multiplied by the number of employees affected by the violation of the law.

# Overtime pay - entitlement and calculation

What categories of workers are entitled to overtime pay and how is it calculated?

All employees are entitled to overtime pay, except high-level employees with management duties who have the greatest independence in carrying out their duties and in the organisation of their schedules, and whose compensation is in the highest range within the organisation. Other employees (itinerant workers and executives) may be subject to a particular arrangement that excludes overtime payment within a certain limit (eg, a maximum number of hours or days of work per month or per year).

Overtime pay is calculated based on the hourly rate applicable to the employee with a surcharge (eg, 25 per cent between 35 and 43 hours of work per week, and 50 per cent above 43 hours).

Overtime pay may be replaced, fully or partially, by compensatory time off for overtime hours worked below the overtime threshold. The employee must be given compensated time off on top of overtime pay for hours worked above the overtime threshold.



# Overtime pay - contractual waiver

# 21 Can employees contractually waive the right to overtime pay?

Aside from a specific organisation of working time, employees cannot waive their right to overtime pay.

However, employers can propose to employees who benefit from a certain level of autonomy in the organisation of their working time a global remuneration agreement for a certain number of hours worked per week or per month, including the payment of overtime hours, within the limit of either 20.8 hours per month or 4.8 hours per week (these thresholds can be lower depending on provisions regarding working time provided in a collective bargaining agreement or an in-house collective agreement). The remuneration of employees who benefit from this organisation of working time must not be less than the minimum remuneration corresponding to their classifications, as increased by the payment of the overtime hours included in their global remuneration agreements.

A collective bargaining agreement or an in-house collective agreement may allow employers and employees to enter into a global remuneration agreement for a certain number of days worked per year, without regard to the number of hours actually worked over the year by the employees. Provisions on overtime hours do not apply to this category of employee and they are not entitled to receive overtime pay.

# Vacation and holidays

# 22 Is there any legislation establishing the right to annual vacation and holidays?

French labour law grants employees the right to a minimum amount of paid annual vacation. Two-and-a-half workable days of annual leave are given per month in the reference year, not to exceed 30 workable days. A 'workable day' is any one of the six days in the maximum six-day working week. Individuals working a typical five-day week during a full reference year will receive 25 working days for their annual vacation. Paid vacation is in addition to public holidays.

# Sick leave and sick pay

# 23 Is there any legislation establishing the right to sick leave or sick pay?

An employee may be absent owing to illness, provided that they have informed the employer and produced a medical certificate (usually within 48 hours of the absence). During the absence, the employee receives a social security allowance.

The employment contract is suspended but the applicable collective bargaining agreement or the Labour Code ensures that the employee's salary is maintained in full or in part (subject to certain conditions). The salary is maintained from the first day of absence when the absence results from a work-related illness or accident, and after eight days of absence in other cases.



Under the Labour Code, the indemnity amounts to 90 per cent of the employee's gross salary during the first 30 days of illness and 66.66 per cent of the gross salary during the following 30 days. Those periods are increased by 10 days for each five-year period worked by the employee above one year within a limit of 90 days of indemnification for each period (maximum 180 days of indemnification for each period of 12 months). Any social security allowance and complementary healthcare indemnity received by the employee is deducted from the amount paid by the employer.

#### Leave of absence

24 In what circumstances may an employee take a leave of absence? What is the maximum duration of such leave and does an employee receive pay during the leave?

Apart from annual vacation or absence owing to illness, an employee may be absent in various circumstances including maternity leave, adoption leave, parental leave or sabbatical leave, or due to family reasons (eg, marriage, death or parental illness), child sickness, training or business creation. Payment and duration of the leave depend on the reasons for the leave, and the existence of specific provisions of a collective bargaining agreement or from a specific agreement with the employer.

For example, in the case of maternity, the employee is entitled to a minimum of 16 weeks of absence with a maximum of 52 weeks (in cases of multiple pregnancies with medical risks). During maternity leave, the employee receives a social security allowance. The collective bargaining agreement may also provide for an obligation to maintain the employee's salary in full or in part. At any time after the birth of a child, an employee who has worked at least one year with the company before the birth may ask for parental leave or to move to part-time work for a maximum period of one year, which can be renewed twice, ending on the third birthday of the child. During parental leave, except in the case of part-time work, there is no legal obligation to maintain the employee's salary unless a collective bargaining agreement provides otherwise.

If an employee is absent without a valid reason, they will not be paid and may be dismissed.

# Mandatory employee benefits

# 25 What employee benefits are prescribed by law?

Employees are entitled to statutory social security benefits that consist of statutory pensions and protection against exceptional situations relating to the employee's health, family events, work-related accidents or illnesses. Employees are also covered against unemployment risk. Such benefits are sponsored by the state through social security contributions paid by the employee (at an approximate rate of 20 per cent of the employee's gross salary) and the employer (at an approximate rate of 45 per cent of the employee's gross salary).

French law requires that any company employing at least 50 employees manage a mandatory profit-sharing plan and a company saving plan.



# Part-time and fixed-term employees

# 26 Are there any special rules relating to part-time or fixed-term employees?

An employer may not discriminate against part-time or fixed-term employees based on the fact that they are not employed on a full-time or permanent basis.

At the end of the fixed-term contract, the employee must generally receive an indemnity that is at least equal to 10 per cent of their gross salary received during the contract.

A fixed-term contract may only be used to hire an employee to perform a precise and temporary task in factual circumstances strictly defined by law.

For part-time employees, specific terms and conditions are required in writing in the employment contract (eg, qualification, compensation items, working time, weekly schedule, amendment of schedule and additional hours). If a full-time position in the same professional category or with similar duties becomes open, part-time employees must receive priority in terms of both applying for and obtaining such a position.

#### Public disclosures

# 27 Must employers publish information on pay or other details about employees or the general workforce?

Under French law, there is no general obligation to publish information on employees' pay. However, the economic and social database available to employee representatives must contain information on gender equality, including the remuneration gap between men and women, and information on executives' and employees' remuneration. All companies are now required to publish their gender gap scores on their websites. Since the enactment of <a href="Decree No. 2022-243">Decree No. 2022-243</a> of 25 February 2022, this disclosure is now an annual obligation. Equal pay for women and men is now an obligation and, to ensure compliance with this obligation, companies will have to respect four main criteria:

- the introduction of an equal pay index for women and men, composed of five indicators;
- transparency (each company will have to publish its results on its website);
- a three-year period for companies to catch up on wages (ie, by March 2022; however, companies with between 50 and 250 employees are granted a supplementary period of one year); and
- they will be subject to a penalty of up to 1 per cent of the total payroll in the event of non-compliance.

All collective bargaining agreements, either at a field-of-activity level or at a company level, signed after 1 September 2017 must be published on a public electronic database. The collective bargaining agreement can be partly published or anonymised under specific conditions.

The labour inspector is entitled to require the receipt of specific documents such as payslips.



Moreover, in French sociétés anonymes, every shareholder has the right to obtain information on the global remuneration of the five or 10 highest-paid persons within the company.

Following <u>Directive 2014/95/EU of 22 October 2014</u> on disclosure of non-financial and diversity information by certain large undertakings and groups, <u>Ordinance No. 2017-1180 of 19 July 2017</u> and <u>Decree No. 2017-1265 of 9 August 2017</u> adapted the equivalent French legislation. Certain companies employing an average of 500 employees during the financial year shall include in the management reports a non-financial statement containing, when relevant, remunerations and their evolution. This non-financial statement must be published on the company's website.

#### POST-EMPLOYMENT RESTRICTIVE COVENANTS

# Validity and enforceability

**28** To what extent are post-termination covenants not to compete, solicit or deal valid and enforceable?

Such covenants must be agreed to in writing. The employer must justify the agreement as a protection of its legitimate interests. Further, the covenant must not prohibit the employee from working in their area of skill. The territorial scope and duration of non-compete covenants must be limited. Moreover, financial compensation should be provided in consideration of a non-compete covenant. If an employee is not compensated for their non-compete commitment, the covenant will not be enforceable and they may claim damages for the limitation of the right to work that has been suffered.

The maximum period for a non-compete covenant depends on the employment contract and the collective bargaining agreement, if any. Usually, it lasts for between 12 and 24 months.

Covenants not to solicit or deal with customers or suppliers are regarded as limiting the right to work and are, therefore, generally subject to the same conditions as non-compete covenants.

# Post-employment payments

Must an employer continue to pay the former employee while they are subject to post-employment restrictive covenants?

Yes, concerning non-compete covenants. If an employee is not compensated for their non-compete commitment, the covenant will not be enforceable and they may claim damages for the limitation of the right to work that has been suffered.

The compensation cannot be paid during employment and can only be paid after notification of the termination. The compensation must be fixed and its amount must be determinable (eg, it cannot be paid with stock options). It is generally fixed by the collective bargaining agreement, if applicable, and is paid through monthly payments during the period of restriction.



#### LIABILITY FOR ACTS OF EMPLOYEES

# **Extent of liability**

In which circumstances may an employer be held liable for the acts or conduct of its employees?

The employer will be held liable for all acts or conduct of its employees when carried out within the course of their duties.

When an employee injures a third party, the employer may be held jointly or severally liable for such an injury. The employer is not liable for the acts of any of its employees when an employee acts outside of the course of their employment or the employee acts in violation of the terms and conditions of their employment.

The employer can further be held liable in case of discriminatory behaviour as well as harassment by its employees or third parties. The employer is obliged to protect its employees' health and safety.

#### **TAXATION OF EMPLOYEES**

# Applicable taxes

# 31 What employment-related taxes are prescribed by law?

All employees working for an employer in France must be affiliated with the French social security system. The amount of the contribution is based on the employee's salary. In addition to social security and unemployment contributions, the main employment-related taxes are:

- the general social contribution;
- the contribution to the social debt;
- providence;
- additional pensions for manager-level employees; and
- the tax on wages, construction, apprenticeships and continuing training.

The employer must withhold the employee's portion (at an approximate rate of 20 per cent) from the employee's gross salary and pay its own contribution to the social security bodies (at an approximate rate of 45 per cent) that comes on top of the employee's gross salary. Specific deductions are awarded to recently registered companies.

Specific taxes may also apply in the case of hiring foreign employees, distribution of profit-sharing, free shares and stock options, among others.



#### **EMPLOYEE-CREATED IP AND CONFIDENTIAL BUSINESS INFORMATION**

# **Ownership rights**

32 Is there any legislation addressing the parties' rights with respect to employee inventions?

The Intellectual Property Code provides the rules applicable to any invention created by an employee. When an invention is created by the employee in the performance of their duties, such an invention belongs to the employer and all rights shall be assigned to the employer. The employee will be eligible for additional compensation in consideration of the invention, except for software, unless otherwise provided for by collective bargaining agreements or by contract.

An action for payment of this additional remuneration shall be barred after three years from the date on which the employee knew or should have known of the facts that enable them to exercise their right.

When the invention is created by the employee outside of normal work duties, the invention belongs to the employee. However, when the invention has been created by the employee during the performance of normal work duties, in the field of activity of the employer, by knowledge of documents or studies belonging to the employer, or with material or installations belonging to the employer, the employer has the option to claim ownership of all or part of the rights derived from the invention. The employee will be eligible for fair compensation in consideration for their invention.

The employer has no rights to other inventions created by employees or inventions created by corporate officers.

#### Trade secrets and confidential information

33 Is there any legislation protecting trade secrets and other confidential business information?

Article 226-13 of the <u>Criminal Code</u> prohibits any disclosure of any secret information from a person to whom the information was disclosed through their permanent or temporary professional duties. Any secret information disclosed to third parties in this framework is punishable by imprisonment of one year and a fine of up to £15,000.

Moreover, article L1227-1 of the Labour Code incriminates the disclosure of trade secrets. It provides that any legal representative or employee of the company that discloses or tries to disclose trade secrets can be sanctioned with a term of imprisonment of two years and a fine of up to €30,000. Courts can impose additional penalties (eg, reduced civic rights). Moreover, employees are bound by a general duty of loyalty without any time limitation. However, it is strongly recommended to provide a specific confidentiality obligation in the employment contract.

Finally, for confidential information provided to employee representatives in the framework of their functions as employee representatives, such representatives are bound by a duty of



confidentiality for any confidential information presented by the employer as such (although this is difficult to implement in practice).

#### **DATA PROTECTION**

# Rules and employer obligations

Is there any legislation protecting employee privacy or personnel data? If so, what are an employer's obligations under the legislation?

Law No. 78-17 of 6 January 1978 on data privacy (as amended in June 2018) and the EU General Data Protection Regulation (GDPR) protect French employee privacy and personal data. Under the GDPR, an employer may collect information on employees, except information regarding racial or ethnic origin, political opinions, religious or philosophical beliefs, union membership, health and sexual preferences. Under article L1221-6 of the Labour Code, an employer may collect personal information from an applicant only if the purpose of such collection is to assess the applicant's abilities to carry out their future duties or professional skills.

The Data Protection Authority (CNIL) controls the collection of personal data. Based on article 9 of the Civil Code, employees have general protection of their private life at work. The monitoring of employees in the workplace is also subject to restrictive requirements (eg, email and video monitoring).

Before processing or filing data relating to its employees, the employer is required to:

- comply with the principle of accountability, according to which the persons or organisations in charge of processing personal data must continuously be able to prove their compliance with data protection regulations;
- individually inform each employee of the existence and the finality of the data processing;
- · keep a record of all processing activities; and
- for data processing operations that put the rights and freedoms of individuals at a high
  level of risk, the controller must conduct a data privacy impact assessment to evaluate,
  in particular, the origin, nature, specificity and seriousness of that risk, and provide the
  assessment to the relevant employee representatives.

#### **Privacy notices**

Do employers need to provide privacy notices or similar information notices to employees and candidates?

French legal provisions mainly refer to GDPR provisions on this matter (ie, article 48 of Law No. 78-17 of 6 January 1978 on data privacy (as amended in June 2018) refers to articles 12 to 14 of the GDPR).

As the data controller, the employer is required to provide the following information to job applicants and employees:



- the identity of the employer company and its contact details, and (where applicable) the identity of its representative;
- the contact details of its data protection officer, if any;
- the purposes of the processing for which the personal data are intended as well as the legal basis for the processing;
- where appropriate, the legitimate interests the employer pursues;
- the recipients or categories of recipients of the personal data, if any;
- where applicable, the fact that the employer intends to transfer personal data to a third
  country or international organisation and the existence or absence of an adequacy decision by the European Commission, or, where applicable, reference to the appropriate
  or suitable safeguards and how to obtain a copy of them or where they have been made
  available;
- the period for which the personal data will be stored or, if that is not possible, the criteria used to determine that period;
- the data subjects' rights;
- whether the provision of personal data is a statutory or contractual requirement, or a
  requirement necessary to enter into a contract, as well as whether the data subject is
  obliged to provide the personal data and the possible consequences of failure to provide
  such data; and
- the existence of automated decision-making, including profiling, and meaningful information about the logic involved, as well as the significance and envisaged consequences of such processing for the data subject.

Contrary to what is done in many EU countries, the CNIL strongly recommends providing job applicants and employees with an exact list of their personal data that will be processed.

This information must be transmitted in a concise, transparent, intelligible and easily accessible form, using clear and plain language. The information must be provided in writing and the employer must retain evidence of this to demonstrate that it has fulfilled its obligation.

This information must be given at the time of data collection and before any other processing (ie, for applicants, information may be given before they fill in the contact forms to apply for a position). The information may be provided in a document given to the employee at the same time that the contract is signed.

The CNIL has set up a special protection framework for job applicants. In the context of recruitment, the personal data collected must only be used to assess the candidate's ability to hold the position offered (eg, qualification and experience); for example, it is prohibited to ask a job applicant for their social security number. When hiring the applicant, the employer may collect additional information necessary for the performance of the contract and compliance with legal obligations.

Concerning the personal data of job applicants, the CNIL provides the following regarding the retention period:

• in the event of a negative outcome to an application, the recruiter will have to inform the candidate that it wishes to keep their file to give them the opportunity to request its destruction: and



• if a candidate does not request the immediate destruction of their file, its contents is automatically destroyed two years after the last contact (only the express formal agreement of the candidate allows for a longer retention period).

The retention period of the personal data of employees varies depending on the data concerned.

# **Employee data privacy rights**

# **36** What data privacy rights can employees exercise against employers?

Employees and job applicants must be informed by the employer company that they have the right to:

- request access to their personal data;
- rectification or erasure of their personal data;
- restriction of processing or to object to the processing of their personal data;
- data portability;
- withdraw their consent at any time, where applicable, without affecting the lawfulness
  of processing based on their consent before the withdrawal; and
- complain to the CNIL.

Also, French law requires that the employees and job applicants also be informed of their right to define guidelines concerning what should be done of their personal data after their death.

#### **BUSINESS TRANSFERS**

# **Employee protections**

# 37 Is there any legislation to protect employees in the event of a business transfer?

Council Directive 77/187/EEC of 14 February 1977 on the transfer of undertakings, as modified by Council Directive 98/50/EC of 29 June 1998 on acquired rights and Council Directive 2001/23/EC of 12 March 2001 on the maintenance of employees' rights in the case of a business transfer, was introduced into French law by article L1224-1 of the Labour Code.

Article L1224-1 of the Labour Code provides that individual employment contracts transfer automatically from one employer to another as a consequence of the transfer of the activity at which they are working if the activity meets the case law criteria of 'an economic and autonomous entity which keeps its identity and which activity is maintained'.

The characterisation of a business or activity as an economic and autonomous entity depends mainly on factual circumstances. The criteria used by the courts to determine whether such an economic and autonomous entity exists include, principally, the following elements:

assignment of a team of employees to the activity;



- the consistency and autonomy of such a team;
- the dedication of specific assets to the activity;
- the internal rules specific to the activity and autonomous hierarchy; and
- financial autonomy.

The consequences of the application of article L1224-1 of the Labour Code, in the event of such an automatic transfer, are that:

- all rights and obligations under individual employment contracts are transferred to the new employer, subject to the authorisation of the labour inspector for employees' representatives;
- employees continue to work for the new employer without the need for any change to their contracts;
- the new employer is bound by the terms of the employment contracts; and
- employees working at the transferred activity may not refuse the transfer of their contracts.

A refusal may lead, in certain circumstances, to dismissal for just cause.

The collective status of employees transferred, according to article L1224-1 of the Labour Code, must be renegotiated with unions to adopt a new collective status that will apply to the enlarged workforce.

The automatic transfer rule of article L1224-1 of the Labour Code may apply in outsourcing arrangements where the business or function that is outsourced qualifies as an autonomous business entity. In this case, employees assigned to such a business or function automatically transfer to the services provider under outsourcing arrangements.

In circumstances where the automatic transfer may not occur (ie, in the absence of a transfer of activity or when the transferred activity does not qualify as an autonomous economic entity), the employees concerned are not bound to accept their transfer and the transferee of the activity is not obliged to employ them.

The automatic transfer of the employee may also result from a collective bargaining agreement in the case of a succession of contractors on a contract for the same services (eg, cleaning, transport and security).

#### **TERMINATION OF EMPLOYMENT**

# **Grounds for termination**

38 May an employer dismiss an employee for any reason or must there be 'cause'? How is cause defined under the applicable statute or regulation?

An employer must have a real and serious cause to terminate the employment agreement, and must comply with all applicable dismissal procedures (on economic or personal grounds). The judge will determine on a case-by-case basis whether the dismissal was legitimate. The cause must be 'real', meaning exact, precise and objective, and 'serious',



which justifies the termination of the contract, although there is no specific legal definition of what a 'real and serious cause' is.

# **Notice requirements**

**39** Must notice of termination be given prior to dismissal? May an employer provide pay in lieu of notice?

Whatever the cause for a contract's termination (except for serious misconduct or gross negligence), an employer must give a notice period before dismissing an employee (generally between one and three months, but sometimes up to six months). The employer may release the employee from working during the notice period and instead pay an indemnity in lieu of notice. The indemnity is calculated based on the base salary, bonuses and benefits that the employee would have received if they were to work during the notice period. The employee may ask to be released from working during the notice period and, when the employer accepts the employee's request, no indemnity shall be paid.

#### Dismissal without notice

In which circumstances may an employer dismiss an employee without notice or payment in lieu of notice?

Serious misconduct and gross negligence are legal bases for terminating an employment contract without allowing the employee to serve their notice period and without having to pay them an indemnity in lieu of notice or severance pay. The qualification used by the employer is not binding on the judge, who can order the employer to pay an indemnity in lieu of notice.

# Severance pay

Is there any legislation establishing the right to severance pay upon termination of employment? How is severance pay calculated?

The employer must pay the dismissed employee the minimum legal severance pay, provided that the employee has been employed for a minimum of one year by the company for dismissals notified before 23 September 2017 and eight months for dismissals notified since 24 September 2017. This severance pay is paid whether the grounds for dismissal are personal or economic. For dismissals notified before 26 September 2017, the severance pay was equal to one-fifth of a month's salary for each year of service, increased by 2/15 of a month's pay per year of service after 10 years (ie, one-third of a month's pay per year of service after 10 years). For dismissals notified since 27 September 2017, the severance pay is equal to one-quarter of a month's salary per year of service for each year of service up to 10 years and one-third of a month's salary per year of service for each year of service after 10 years.

The collective bargaining agreement may provide for higher severance pay in lieu of the legal requirement.



#### **Procedure**

# 42 Are there any procedural requirements for dismissing an employee?

The procedure to dismiss an employee is highly formal. The employer or its representative must ask the employee to attend a preliminary meeting to discuss their potential dismissal. After this meeting, the employer must send a dismissal letter to the employee that indicates, among various requirements, the reasons for the dismissal and the duration of the notice period. For dismissals notified since 18 December 2017, the employee can request precision regarding the reasons for their dismissal within 15 days of the notification. In the absence of such a request by the employee, the dismissal cannot be void for insufficient motivation.

The applicable procedure depends on the nature of the dismissal (ie, for personal reasons including disciplinary grievances or economic reasons) and on the number of employees to be dismissed as well as on the number of employees in the company.

When applicable, the employer must consult its works council or social and economic committee regarding the economic grounds and on a redundancy plan when the number of employees who are made redundant exceeds certain thresholds. The works council or social and economic committee has no veto power and simply provides its opinion. The employer must notify such bodies of the procedure and must look for any redeployment solution.

# **Employee protections**

# 43 In what circumstances are employees protected from dismissal?

Employee representatives are covered by specific protection. A special procedure (authorisation of the labour inspector) must be followed should the employer wish to terminate the employee representatives' contracts.

Moreover, as a general rule, it is illegal for an employer to treat an employee differently based on the categories listed in the Labour Code (eg, gender, sexual orientation or identity, age and political opinions) when terminating an employment contract. Specific procedures apply where the employment contract is suspended (eg, for illness or maternity). Termination of fixed-term employment contracts is also subject to specific rules.

#### Mass terminations and collective dismissals

# 44 Are there special rules for mass terminations or collective dismissals?

The highly complex and formal procedure for collective dismissals is governed by the Labour Code (mainly, articles L1233-21 to L1233-57-8).

The law provides for two different methods of carrying out a collective dismissal (10 or more employees dismissed in a company of 50 or more employees): negotiating a collective agreement or drawing up a unilateral document.



A collective agreement must be negotiated and signed with one or several trade unions. The agreement must provide details of the content of the collective redundancy plan (measures aimed at avoiding or at least mitigating the effects of redundancies, including redeployment measures) and can also contain provisions concerning the consultation procedure to be carried out with the works council or social and economic committee. Trade union representatives may be assisted by an expert paid by the company.

The collective agreement is sent to the labour authorities at the end of the works council or social and economic committee consultation period for checks. If the labour authorities approve the agreement within 15 days, the employer can then dismiss the employees.

A unilateral document drafted by the employer sets out the terms of the collective redundancy plan and other specific details concerning the redundancies. This document is then submitted to the works council or social and economic committee for consultation. The works council or social and economic committee is also informed and consulted on the restructuring leading to the collective dismissals.

The final document is sent to the labour authorities at the end of the works council or social and economic committee consultation period for checks. If the labour authorities validate the agreement and the project within 21 days, the employer can then dismiss the employees.

The law provides for a maximum period for the works council or social and economic committee to give its opinion following consultation on the redundancy process (two to four months depending on the number of employees to be dismissed). If the works council or social and economic committee does not give its opinion by the end of this period, it will be deemed to have been properly consulted.

If the works council or social and economic committee elects to be assisted by an expert, the law also provides for a specific framework and timing for the exchange of information and questions and requires the expert to render its report 15 days before the end of the maximum period for consultation.

# Class and collective actions

**45** Are class or collective actions allowed or may employees only assert labour and employment claims on an individual basis?

Employees may assert labour and employment claims on an individual basis. However, several employees may petition the court and join their claims into one sole procedure.

Class actions are only allowed in the specific field of discrimination. They can pursue two different aims: to enjoin an infringement and to establish the liability of the employer to obtain compensation for the prejudice suffered. Class actions can only be exercised by some particular associations or by a trade union representative of employees before a civil court to establish that several applicants for a job, internship or training period at a company or several employees are subject to direct or indirect discrimination. A formal notice to cease the infringement or to repair the prejudice sent to the potential defendant is a prerequisite. No class action can take place until a six-month period has elapsed since the date on which the potential defendant received the formal notice if they have not refused to answer in the



meantime. Any term of a contract that aims to prohibit anyone from taking part in a class action is null and void.

# Mandatory retirement age

Does the law in your jurisdiction allow employers to impose a mandatory retirement age? If so, at what age and under what limitations?

Retirement ages are defined by statute and may not be imposed by the employer. Except in a limited number of situations that are strictly regulated (eg, public companies or companies governed by specific statutes), the employer may not pension off an employee before the age of 70 and covenants imposing automatic retirement from a certain age are therefore unenforceable. Below the age of 70, the employee's express consent is required for retirement and a specific procedure applies.

#### **DISPUTE RESOLUTION**

#### **Arbitration**

47 May the parties agree to private arbitration of employment disputes?

If the parties to a French employment contract agree to private arbitration, the opinion of the arbitrator will have no binding effect.

The Labour Code gives exclusivity to the Labour Courts when dealing with disputes between employers and employees. 'Any agreement to the contrary is deemed unwritten', as stated in article L1411-4 of the Labour Code.

# **Employee waiver of rights**

**48** May an employee agree to waive statutory and contractual rights to potential employment claims?

An employee cannot waive statutory and contractual rights to potential employment claims in advance. The only possibility is to enter into a settlement agreement after a dispute arises. The employee and the employer must agree on reciprocal concessions. A settlement agreement in which an employee waives claims in connection with employment termination is not valid when signed before a notice of termination has been given to the employee.

#### **Limitation period**

49 What are the limitation periods for bringing employment claims?

All claims regarding salary are subject to a three-year statute of limitations following the date of the alleged violation. Discrimination claims are also subject to a five-year statute of limitations following the revelation of the alleged discrimination. Any claim in relation to the performance of the employment contract must be brought before the labour court within two years of the revelation of the employer's wrongdoing. Any claim in relation to the



termination of the employment contract must be brought before the labour court within 12 months of the notification of the dismissal. Claims in relation to the validity of the collective agreement or the unilateral document drafted in the framework of a collective redundancy must be brought before the administrative court within a 12-month period of the date of notification of the authorisation or validation decision by the labour authorities.

#### **UPDATE AND TRENDS**

# Key developments and emerging trends

Are there any emerging trends or hot topics in labour and employment regulation in your jurisdiction? Are there current proposals to change the legislation?

The French unemployment insurance system is generally considered to be generous. Except in a few special cases, it is only open to employees who have been dismissed. Considering this requirement, it had been common for employees who had decided to quit their jobs to stop coming to work, rather than resigning, to force their employers to dismiss them. <a href="Law No. 2022-1598">Law No. 2022-1598</a> of 21 December 2022 modified these provisions so that employees who stop coming to work without resigning (or arguing for a constructive dismissal or providing an objective and reasonable reason) will be presumed to have resigned and therefore should not be entitled to unemployment benefits. This law also modified other provisions, such as the period during which unemployment benefits can be paid, by introducing variations depending on the general unemployment rate, the categories of employees and their likely difficulties in finding a new job.

The government is pursuing its policy to reduce the gender pay gap with new obligations to publish a company's objectives on gender equality. Companies now have to publish on their website and forward to the Ministry of Labour the corrective measures taken to redress the situation if they score under 75 points overall and the progression objectives for certain criteria if they scored under 85 points.

The protection of whistle-blowers was broadened through a law of 21 March 2022. Previously, whistle-blowers that acted without a personal interest were protected. Now, the scope of protection encompasses any situation where a person acted without a financial motivation and even if the alleged situation does not concern them directly but has been reported to them. It also simplifies the alert process and extends the protection regime to facilitators in the alert. The reported facts can be both on information about a crime or the attempt to dissimulate it. Finally, it guarantees confidentiality and an absence of liability for the uncovered information.

The government has recently produced a draft bill to reform the pension system. Among other proposed changes, the retirement age should progressively be raised from 62 to 64 years old. The situation of employees who began working at a very young age or who are fulfilling positions associated with professional risks should be discussed in Parliament. The reform also aims to improve the employment rate of senior employees (employees who are between 55 and 64 years old), which is generally low in France. Companies may also be required to calculate an age gap index, but details are unknown at this stage.

Sabine Smith-Vidal
Charles Dauthier

sabine.smith-vidal@morganlewis.com charles.dauthier@morganlewis.com

68 rue du Faubourg Saint-Honoré, 75008 Paris, France Tel: +33 1 53 30 43 00 www.morganlewis.com

Morgan Lewis

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